# **EPPES - Performance Appraisal** (Non-Supervisory)

U.S. Department of Housing and Urban Development

Employee Name:					Employee's SSN:	Organizational Segmen	it:	Organizati	on Code:
Rellmann,	Barbara R				XXX-XX-7095	FHEO, ST LOUIS FHEO FIELD	OFFI	830001	0634
Position Title: Series and Grade: Eq Opp SpecIst GS/0360/13					Date of Appraisal Period:  From 01-OCT-2007 30-SEP-2008				
☐ GM (PMRS Term. Provisions) ☐ GS (General Schedule) ☐ WG (Wage Grade)					■ GS-AFGE		v	VG-AFGE	
Rating Official (Signature & Date)					Employee (Signature & D	ate)			
х ,					х ,				
Reviewing Official (Signature & Date) x ,					Note Employee signature indicates only that the rating has been discussed with the employee and does not signify agreement or disagreement with the rating.				
Element Ratings					Progress Review Empl progress review meeting not indicate agreement or results.	was held.	. They do	•	
Critical Element No.	Outstanding	Excellent	Fully Successful	Minimally Satisfactor	Unsatisfactory y	Date	Supervis	or's initials	Employee' s initials
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Outstanding Excellent Full			Fully Successful	■ Minimally Satisfacto	ory		Insatisfactory		

Rating Official/Reviewing Official Comments

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# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			1

Critical Element Description:

Critical Element Description: Ensure Equal Opportunity in Housing - WORKLOAD MANAGEMENT

HUD STRATEGIC GOAL: D: Ensure Equal Opportunity in Housing

D1.01am Increase percentage of Fair Housing complaints closed in 100 days

CRITICAL ELEMENT GOALS: ¿ Plans and conducts workload assignments to meet deadlines, completes work products, and supports achievements of

the organization¿s daily operational activities within established timeframes. Further, the employee complies with applicable established

office procedures and guidance

Employee initials indicate only that critical elements and performance standards were communicated to him/her. They do not signify agreement or disagreement.

### **Outstanding Performance Standards:**

¿Completes a minimum of 65% of all cases that are not cause, pattern and practice or systemic, assigned for investigation within 99 days or less.

¿In 80 percent of case files, TEAPOTS entries and case file format are accurate, thorough and timely; Investigative plan is completed and revised as necessary; TEAPOTS case chronology is maintained in all cases by documenting activities and interviews so that the TEAPOTS files are not less than five days current.

¿The Final Investigative Report and Determination reflect Departmental standards for fully investigated cases a minimum of 80% of the time.

¿Conciliation discussions are conducted and completed within the 99 calendar day case closure milestones a minimum of 95% of the time.

Additionally, conciliation discussions are documented properly in TEAPOTS.

¿All case closures are submitted to the supervisor for review not later than 75 calendar days from the filing date a minimum of 80% of the time.

¿On-site field investigations (interviews, and record reviews, etc.) shall be completed not later than 50 calendar days from the filing date a minimum of 80% of the time.

¿Initiative is taken to planning and prioritizing work assignments so as to ensure timely completion with minimal supervisory guidance.

¿Closes 75% of previous year¿s aged Title VIII complaints in the current fiscal year.

#### **Fully Successful Performance Standards:**

¿Completes 55% of all cases except those that are cause, pattern and practice or systemic, assigned for investigation within 99 days or less.

¿In not less than 75% of case files, TEAPOTS entries and case file format are accurate, thorough and timely; Investigative plan is completed and revised as necessary; TEAPOTS case chronology is maintained in all cases by documenting activities and interviews so that the files are not less than five days current.

¿The Final Investigative Report (FIR) and Determination reflect Departmental standards for fully investigated cases 50-65% of the time.

¿Conciliation discussions are conducted and completed within the 99 calendar day case closure milestones 85-89% of the time.

Additionally, conciliation discussions are documented property in TEAPOTS.

¿All case closures are submitted to the supervisor for review not later than 75 calendar days from the filing date a minimum of 65-70% of the time.

¿On-site field investigations (interviews and record reviews) shall be completed not later than 50 calendar days from the filing date a minimum of 65-70% of the time.

¿Initiative is taken to planning and prioritizing work assignments so as to ensure timely completion. Employee seeks supervisory assistance when necessary to obtain the appropriate direction/guidance.

¿Closes 60% of previous year¿s age Title VIII complaints within the current fiscal year

### **Unacceptable Performance Standards:**

¿Less than 55% of all cases that are not cause, pattern and practice or systemic, assigned for investigations are completed within 99 calendar days or less.

- ¿Fails to ensure that 60% of aged cases are closed within the current fiscal year.
- ¿TEAPOTS entries and case file format are not accurate, thorough and timely more than 60 percent of the time; Investigative plan is not completed and revised as necessary; TEAPOTS case chronology is not maintained in all cases by documenting activities and interviews so that the files are not less than five days current.
- ¿The Final Investigative Report (FIR) and Determination do not reflect Departmental standards for fully investigated cases more than 50% of the time.
- ¿Conciliation discussions are not conducted and completed within the 100 calendar day case closure milestones more than 50% of the time.
- Additionally, the investigator fails to properly document conciliation discussions in TEAPOTS.
- ¿Case closures are not submitted to the supervisor for review by 75 calendar days from the filing date more than 50% of the time
- ¿On-site field investigations (interviews, and record reviews) completed more than 50 calendar days from the filing date more than 50% of the time
- ¿Employee does not take the initiative to plan work assignments so as to prioritize the work to ensure timely completion of all work assignments. Employee does not seek supervisory assistance when necessary to obtain appropriate direction/guidance.
- ¿Employee does not perform assigned work independently; avoids or sometimes ignores supervisory guidance; fails to recognize urgency or work items; allows unexplained slippage in meeting deadlines; assignments are frequently late; fails to follow up on slippages that are within her or control; or misunderstand the scope of the work assigned and does not seek supervisor clarification.

# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			2

Critical Element Description:

Critical Element Description: QUALITY OF WORK PRODUCTS FOR COMPLIANCE AND INVESTIGATIVE ACTIVITY ¿

HUD STRATEGIC GOALS AND OBJECTIVES: D. Ensure Equal Opportunity in Housing

D1.01am Increase percentage of fair housing cases closed within 100 days

D4.02.am Increase percentage of fair housing cases closed by FHAPs within 100 days

D4.01 am Conduct front-end civil rights reviews

D.4 Review 100 percent of formula grantees

E: Embrace High Standards of Ethics, Management and Accountability

E .7 Timely processing of FOIA

CRITICAL ELEMENT GOALS: Employee demonstrates knowledge of the program requirements as related to all applicable laws, regulations,

policies and procedures. Employee evaluates applicable laws etc., analyzes broad problems, investigates issues etc and produces a timely work product that is technically correct.

Employee initials indicate only that critical elements and performance standards were communicated to him/her. They do not signify agreement or disagreement.

### **Outstanding Performance Standards:**

¿All case closures reflect Departmental Standards a minimum of 80% of the time.

¿The investigator demonstrates the initiative in identifying alternative sources of evidence when the usual forms of evidence are not available.

¿Conciliation agreements drafted by the investigator are structured in a manner that addresses and resolves the issues of the complaint and takes into consideration the interest of all parties, including those of the Department and do not require substantive changes by the supervisor.

¿Compliance reviews or monitoring documents are completed ahead of schedule and require minimal editing.

¿Correctly applies criteria established in relevant law or Departmental directive to unique, complex or otherwise unusual conflicts or

issues. Also, the employee has devised recommendation or other responses which creatively enhance the intended results.

¿The employees work product demonstrates excellent knowledge of Title VIII, Section 504, Title VI, Section 3, Section 109, Title II and III of the Americans with Disabilities Act (ADA) and applicable Executive Orders.

#### **Fully Successful Performance Standards:**

¿All case closures reflect Departmental Standards between 65-70% of the time.

¿The investigator demonstrates the initiative in identifying alternative sources of evidence when the usual forms of evidence are not available some of the time

¿Conciliation agreements drafted by the investigator are structured in a manner that addresses and resolves the issues of the complaint and takes into consideration the interest of all parties, including those of the Department and require minimal changes by the supervisor.

¿Compliance reviews or monitoring documents are completed on schedule and require some editing.

¿Correctly applies criteria established in relevant law or Departmental directive to unique, complex or otherwise unusual conflicts or

issues. Also, the employee has devised recommendation or other responses which creatively enhance the intended results.

The employee's work product demonstrates applicable knowledge of Title VIII, Section 504, Title VI, Section 3, Section 109, Title II and III of the Americans with Disabilities Act (ADA) and applicable Executive Orders.

#### **Unacceptable Performance Standards:**

¿All case closures reflect Departmental Standards less than 65% of the time.

¿The investigator fails to demonstrate initiative in identifying alternative sources of evidence when the usual forms of evidence are not available.

¿Conciliation agreements drafted by the investigator are not structured in a manner that addresses and resolves the issues of the complaint and do not take into consideration the interest of all parties, including those of the Department and require substantive changes by the

supervisor.

Compliance reviews or monitoring documents are not completed on schedule and require substantial editing.

The employees work product demonstrates incomplete or inadequate knowledge of Title VIII, Section 504, Title VI, Section 3, Section 109,

Title II and III of the Americans with Disabilities Act (ADA) and applicable Executive Orders.

# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			3

Critical Element Description:

Critical Element Description: ORAL/WRITTEN COMMUNICATION for Compliance Reviews, Complaint Investigation, Education and Outreach, and

#### Monitoring

HUD STRATEGIC GOALS AND OBJECTIVES:

- D1: Ensure access to fair and effective administrative process
- D2: Improve public awareness of rights and respons bilities
- D4 Ensure that HUD-funded entities comply with fair housing and other civil rights laws
- E: Embrace High Standards of Ethics, Management and Accountability- ORAL/WRITTEN COMMUNICATION for Compliance Reviews, Complaint

Investigation, Education and Outreach and Monitoring

CRITICAL ELEMENT DESCRIPTION: ¿ Production of written and oral work products that demonstrate an understanding of applicable rules and regulations.

Employee initials indicate only that critical elements and performance standards were communicated to him/her. They do not signify agreement or disagreement.

### **Outstanding Performance Standards:**

- ¿90% of the time, Determinations and Final Investigative Reports (FIR¿s) are written in a clear and concise manner with minimum grammatical and spelling errors.
- ¿Creates timely written reports and other work products which are rarely returned for rewrite and with minimal guidance.
- ¿Produces written work products and oral presentations which demonstrate a superior understanding of applicable rules and regulations and their impact on the program participants and/or the Department or its customers.
- ¿Employee demonstrates full knowledge of the Departmental code of ethical conduct; demonstrates and promotes high ethical standards through adherence in the Departmental code of ethical conduct; conducts thorough research of issues to ensure conformity with established ethical standards, successfully completes annual ethics training as required.
- ¿The employee¿s representation activities, develops an exceptional level of rapport and cooperation, as well as increasing the public¿s awareness of FHEO¿s responsibilities and activities.

### **Fully Successful Performance Standards:**

- ·¿80% of the time, Determinations and Final Investigative Reports (FIR¿s) are written in a clear and concise manner with minimum grammatical and spelling errors.
- ¿Creates timely written reports and other work products which are sometimes returned for rewrite and with some guidance.
- ¿Produces written work products and oral presentations which demonstrates an understanding of applicable rules and regulations and their impact on the program participants and/or the Department.
- ¿Employee demonstrates full knowledge of the Departmental code of ethical conduct; demonstrates and promotes high ethical standards through adherence in the Departmental code of ethical conduct; conducts thorough research of issues to ensure conformity with established ethical standards, successfully completes annual ethics training as required.
- ¿The employee¿s representation activities, develops a very good level of rapport and cooperation, as well as increasing the public¿s awareness of FHEO¿s responsibilities and activities.

### **Unacceptable Performance Standards:**

- ¿Determinations and Final Investigative Reports (FIR¿s) are not written in a clear and concise manner and contain grammatical and spelling errors; inaccurate information etc 70% of the time.
- ¿Consistently fails to produce timely written reports and other work products.
- ¿Fails to complete written work products without extensive guidance from the supervisor.
- ¿Produces written work products and oral presentations which are incoherent; do not confirm to Departmental guidance; without diplomacy;
- and do not adhere to Departmental rules and regulations.
- ¿Employee fails to demonstrate a full knowledge of the Departmental code of ethical conduct; represents the Department in such a manner

that is not indicative of the high ethical standards of the Departmental code of ethical conduct; fails to complete annual ethics training as required.

¿The employee¿s representation activities are inadequate. Employee does not develop rapport and cooperation, does not increase the public¿s awareness of FHEO¿s responsibilities and activities.

# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			4

Critical Element Description:

Critical Element Description: COMPLIANCE REVIEWS, MONITORING, SPECIAL DUTIES AND ASSIGNMENTSHUD Strategic Goals and Objectives:D: Ensure

Equal opportunity in housingD3.1am Conduct Section 504 compliance reviewsD4: Ensure that HUD-funded entities comply with fair housing and

other civil rights lawsD4.1am: HUD program offices will conduct limited civil rights monitoring reviewsE: Embrace High Ethical

StandardsE2.1am Conduct compliance reviews Critical Element Goals- Accepts and performs special assignments requested by the supervisor or

higher level management including but not limited to education and outreach, technical assistance, liaison, public representation, research

assignments, Headquarters initiatives, serves as team leader/peer review /acting supervisor, and other special assignments (i.e. TEP Panel,

Affirmative Fair Housing Marketing Plans (AFHMP), CPD Reviews, Multi-family Reviews, etc.)

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agreement or disagreement.

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### **Outstanding Performance Standards:**

Employee consistently initiates liaison efforts with outside fair housing agencies, organizations and customers.

- ·Approaches special assignments with a view toward problem-solving. As a result, develops innovative resolutions to problems/issues that often have widespread applicability.
- •Provides accurate, factual and appropriate training or technical assistance to individuals and groups as need and develops rapport with those individuals and groups.
- ·Adjusts to shifting or additional workload demands by adopting supervisory directives and management techniques to expedite the work.
- ·Contributes to FHEO¿s efforts to conduct compliance reviews of Section 504, Title VI, and/or Section 109.
- ·At a minimum of 90% of the time, the employee complies with all reporting requirements and work completion deadlines as applicable to all special duties and assignments.
- Ninety-five percent (95%) of the special duties and assignments require minimal supervision.
- ·Team leader uses innovative approaches to get the information needed with minimal supervisory input.

#### **Fully Successful Performance Standards:**

Employee consistently initiates liaison efforts with outside fair housing agencies, organizations and customers.

- ·Approaches special assignments with a view toward problem-solving. As a result, develops innovative resolutions to problems/issues that often have widespread applicability.
- •Provides accurate, factual and appropriate training or technical assistance to individuals and groups as need and develops rapport with those individuals and groups.
- ·Adjusts to shifting or additional workload demands by adopting supervisory directives and management techniques to expedite the work.
- ·Contributes to FHEO; s efforts to conduct compliance reviews of Section 504, Title VI, and/or Section 109.
- ·At a minimum of 80% of the time, the employee complies with all reporting requirements and work completion deadlines as applicable to all special duties and assignments.
- ·Eighty percent (80%) of the special duties and assignments require minimal supervision.
- ·Supervisor must be routinely notified by Team leader of the performance of each team member of the team.

#### **Unacceptable Performance Standards:**

Employee consistently initiates liaison efforts with outside fair housing agencies, organizations and customers.

- ·Approaches special assignments with a view toward problem-solving. As a result, develops innovative resolutions to problems/issues that often have widespread applicability.
- ·Provides accurate, factual and appropriate training or technical assistance to individuals and groups as need and develops rapport with those individuals and groups.

- ·Less than 70% of the time Adjusts to shifting or additional workload demands by adopting supervisory directives and management techniques to expedite the work.
- $\cdot$ Contributes to FHEO¿s efforts to conduct compliance reviews of Section 504, Title VI, and/or Section 109 .
- ·Less than 70% of the time, the employee complies with all reporting requirements and work completion deadlines as applicable to all special duties and assignments.
- ·Seventy percent (70%) of the special duties and assignments require a substantial amount of supervisory oversight and guidance..
- ·Team leader fails to notify supervisor about the performance of each team member

# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			5

Critical Element Description:

Critical Element Description Embrace High Standards of Ethics, Management Accountability: Front End ReviewsHUD STRATEGIC GOALS AND

OBJECTIVES:E: Embrace High Standards of Ethics, Management Accountability

Employee; s initials indicate only that critical elements and performance standards were communicated to him/her. They do not signify

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### **Outstanding Performance Standards:**

Assists in conducting risk assessment of agencies ahead of established deadlines

·Completes assigned reviews of CAPERS, Consolidated Plans, Annual Plans, funding applications, special applications, and other program area

reviews ahead of established deadlines.

- ·Submits monitoring review notification letters to agencies ahead of established deadlines.
- ·Conducts monitoring reviews on-site or remote ahead of established deadlines.
- ·Fully knowledgeable of the Department code of ethical conduct; demonstrates and promotes high ethical standards through adherence to the

Department code of ethical conduct; conducts thorough research of issues to ensure conformity with established ethical standards;

successfully completes annual mandatory ethics training as required.

### Fully Successful Performance Standards:

Assists in conducting risk assessment of agencies by established deadlines.

·Completes assigned reviews of CAPERS, Consolidated Plans, Annual Plans, funding applications, special applications, and other program area

reviews by established deadlines.

- ·Submits monitoring review notification letters to agencies by established deadlines
- ·Conducts monitoring review on site or remote by established deadlines

Knowledgeable of Departmental code of ethical conduct; adheres to established ethical standards; successfully completes annual mandatory

ethics training as required

#### **Unacceptable Performance Standards:**

- ·Does not assist in conducting risk assessment of agencies by established deadlines 50% of the time
- $\cdot \text{Does not complete assigned reviews of CAPERS, Consolidated Plans, Annual Plans, funding applications, special applications, and other plans, and other pl$

program area reviews by established deadlines 50% of the time.

- Does not submit monitoring review notification letters to agencies by established deadlines 50% of the time
- ·Does not conduct monitoring review on site or remote by established deadlines 50% of the times

Does not comply with established ethical standards

# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			6

Critical Element Description:

Critical Element Description: Embrace High Standards of Ethics, Management Accountability: Customer ServiceHUD STRATEGIC GOALS AND

OBJECTIVES:E: Embrace High Standards of Ethics, Management Accountability

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### **Outstanding Performance Standards:**

In addition to meeting the standards for fully successful:

- ·Contact logs and other documentation demonstrate that the EOS returned at least 90% of call back messages within one business day of receipt of the message.
- •Displays exceptional tact, persuasiveness, and organization of subject matter in his presentation in meetings with others. The employee¿s performance confers respect on him or herself as well as the Department and FHEO.
- •Shows skill in controversial or difficult situations by reducing the level of confrontation in the situation or by increasing the participation of those involved.
- •Stresses positive support for HUD and FHEO policies and procedures in a professional manner with sensitivity and sound judgment.

Receives commendations from clients, coworkers, or FHEO Headquarters for customer service

### **Fully Successful Performance Standards:**

Creates a positive image of the Department and FHEO by consistently responding to oral, telephone inquiries promptly.

- •Contact logs and other documentation demonstrate that the EOS returned at least 80% of call back messages received within one business day of receipt of the message.
- No more than 1 complaint of unprofessional, biased, or otherwise inappropriate conduct is received by management and is determined to have merit after review.
- •Routinely apprises supervisor of potential problem communications.
- ·Communicates clearly and effectively when presenting information on HUD/FHEO policies and procedures to other staff and the public.

Responds to questions appropriately satisfying the requirements of the situation in a professional manner.

- •Provides technical assistance to organizations/groups in the implementation of fair housing grant programs and housing accessibility for persons with disabilities.
- ·Disseminates information to the general public regarding fair housing laws.
- ·Provides timely and expert information regarding fair housing laws, regulations, guidance and rulings.

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### **Unacceptable Performance Standards:**

Contact logs and other documentation demonstrate that the EOS returned less than 60% of call back messages received within one business day of receipt of the message.

- •Two or more valid complaints are received from customers.
- ·Responds to telephone calls and written inquiries in a discourteous or incoherent manner, as evidenced by internal or external audits.
- ·Violates or impairs confidentiality of information protected by the Privacy or Freedom of Information Act.
- ·Forwards unresolved problems to supervisor unnecessarily because of incomplete research or poor coordination.
- -Contact with clients/customers in assigned work is infrequent, resulting in complaints or unnecessary inquiries from the customer to management about the status of work assigned.

Previous editions are obsolete Replaces HUD-8054

# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			7

Critical Element Description:

Critical Element Description: Preparation of FHIP Grant AgreementsHUD Strategic Goals and Objectives: D: Ensure equal opportunity in housingD1: Ensure access to a fair and effective administrative process to investigate and resolve complaints of discrimination.D2: Improve public awareness of rights and respons bilities under fair housing laws.D4: Ensure that HUD-funded entities comply with fair housing and other civil rights laws.Critical Element Goals: The Government Technical Representative, assisted by a Government Technical Monitor, is responsible for the negotiation of a FHIP grant agreement once the grant has been awarded. This requires ensuring that the agreement contains all mandatory or necessary sections or clauses, that the proposed statement of work will implement the work promised in the grant application, and that the budget both complies with budget requirements and does not commit the Government to more expenditure than was agreed to in the initial grant award.

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### **Outstanding Performance Standards:**

100 percent of grant agreements are completed within 20 days of grant award.

·The SOW, logic package and budget are thoroughly reviewed and all necessary changes are made to comply with OMB and HUD standards.

Minimal changes need to be made by the GO.

- ·All necessary paperwork is submitted to Grants Officer, Field Accounting and Headquarters.
- The paperwork, including 718 and 1044 does not require major revision by the GO.
- ·The grant agreements provide everything necessary to ensure that the parties understand what is required of them and when.

### **Fully Successful Performance Standards:**

80 percent of grant agreements are completed within 30 days of grant award. All necessary paperwork is submitted to Field Accounting and Headquarters.

- ·The paperwork, including 718 and 1044 requires only minor revision 100 percent of time. The grant agreements are sufficient to meet the requirements of the FHIP program 100 percent of time.
- ·The SOW, logic package and budget are reviewed and all necessary changes are made to comply with OMB and HUD standards. Only a few changes need to be made by the GO.

### **Unacceptable Performance Standards:**

100 percent of grant agreements are not completed within 45 days of grant award;

- •necessary paperwork including 718 and 1044 is not submitted timely to GO, Field Accounting and Headquarters 40 percent of time;
- •grant agreements are not precise nor do they meet the requirements of the FHIP program 20 percent of time.
- •The paperwork requires more than minor revision more than 60 percent of time. The grant agreements are sufficient to meet the requirements of the FHIP program less than 60 percent of time.
- •The SOW, logic package and budget are not properly reviewed and all necessary changes are not made to comply with OMB and HUD standards.

  Major changes need to be made by the GO.

# U.S. Department of Housing and Urban Development

Date Assigned:	Reviewing Officials	Supervisors initials:	Employees Initials:	Rating Date:	Rating:	Element No.:
10-JAN-2008	Initials: FW	EW	BR			8

Critical Element Description:

Critical Element Description: Provides technical assistance, evaluates program activity for the FHAP and FHIP agencies. Writes reports that address all issues and concerns and follows up to ensure that any recommended changes have been implemented or necessary changes made. HUD Strategic Goals and Objectives: D: Ensure equal opportunity in housingD1: Ensure access to a fair and effective administrative process to investigate and resolve complaints of discrimination. D2: Improve public awareness of rights and responsibilities under fair housing laws. D4: Ensure that HUD-funded entities comply with fair housing and other civil rights laws. Critical Element Goals: Collects and analyze information needed to access the performance of FHAP and/or FHIP agencies in carrying program requirements as Substantial Equivalent Agencies and Fair Housing Initiative Program grantees by conducting monthly, quarterly and annual reviews. Information collection may include but is not limited to interviews, on-site inspection, document collection and review, research on civil rights requirements, and program information obtained from program offices and recipient entities. Mail, e-mail, telephone, in-person interviews, site visits, document collection, and the Internet, as necessary, may be utilized to obtain information.

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### **Outstanding Performance Standards:**

Performance reviews identify and describe difficult and complex issues with such clarity as to significantly expedite solutions in 90% of the problems identified.

Demonstrates exceptional skill in resolving difficult and unusual issues 90% of time with minimal input from supervisor.

Effectively interprets and applies regulations, policies, and guidance to unusual situation with minimal supervisory involvement.

Initiates and recommends innovative improvements/solutions to situation before they become significant problems in 95% of the issues developed in the FHAP program.

#### **Fully Successful Performance Standards:**

85% of the reviews contain evaluations contain appropriate data to identify problem areas.

85% of oral and written advice and guidance are complete, technically correct, results oriented, and that effectively resolves routine

inquires/problems with minimal supervisory involvement.

85% of advice and guidance is provided in a clear, informative and timely manner

Develops and recommends improvements/solutions that are practical, cost effective and responsive to Agency¿s need

Keeps supervisor informed of incoming inquiries/problems and proposed solutions, and provides feedback in 85% of the problems that are identified.

### **Unacceptable Performance Standards:**

Less than 70% of technical advice and guidance is complete, accurate and effective

Less than 70% of technical advice and guidance provided is clear and presented in a timely manner.

Less than 70% of the problems identify and/or solutions presented address the stated need.

Less than 75% of recommendations to Agencies follow HUD polices, procedures or regulations

Fails to keep supervisor informed of incoming inquire/problems and does not propose solution and feedback in a timely manner.